



#### KIRIN BREWERY COMPANY, LIMITED

10-1, Shinkawa 2-chome, Chuo-ku, Tokyo 104 Japan Telephone: Tokyo(03)5540-3411 Fax: Tokyo(03)5540-3547

Cable Address: KIRINBEER

03037627

File No. 82-188 Nov 11, 2003

Office of International Corporate Finance Division of Corporation Finance Securities and Exchange Commission 450 Fifth Street, N.W. Washington, D.C. 20549 U.S.A.

Re: Kirin Brewery Company, Limited – 12g3-2(b) exemption

SUPPL

Dear Ladies and Gentlemen:

In connection with our exemption as a foreign private issuer pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934, we hereby furnish the Securities and Exchange Commission with the following information required by Rule 12g3-2(b):

- 1. English translation of Summary of Consolidated Financial Results for the 9 months ended September 30, 2003(Unaudited)
- 2. English translation of Summary of NON-Consolidated Financial Results for the 9 months ended September 30, 2003(Unaudited)

If you have any further questions or requests for additional information please do not hesitate to contact Osamu Harano at 011-813-5540-3430(telephone) or 011-813-5540-3530(facsimile).

Www 1H1

Very truly yours,

Kirin Brewery Company, Limited

Name: Osamu Harano

Title: Group Leader

Finance Group

Enclosures

099999-0990-02664-Tokyo,2005422,1

## KIRIN BREWERY COMPANY, LIMITED

November 11, 2003

## SUMMARY OF CONSOLIDATED FINANCIAL RESULTS FOR THE 9 MONTHS **ENDED SEPTEMBER 30, 2003 (UNAUDITED)**

(English Translation)

Fiscal year ending December 31, 2003

## KIRIN BREWERY COMPANY, LIMITED

10-1, Shinkawa 2-chome, Chuo-ku, Tokyo, Japan (URL http://www.kirin.co.jp/english/)

Code No.:

Shares Listed:

Tokyo, Osaka, Nagoya, Fukuoka and Sapporo

Representative:

Mr. Koichiro Aramaki, President

For further information, please contact:

Mr. Hideo Mori, Executive officer, General Manager of Communications Dept.

Telephone: 81- 3- 5540- 3450 from overseas

1. Items pertaining to preparation of quarterly consolidated statements of income, etc.

Whether US GAAP is applied: None

Change in accounting policies: Yes (Please see "SEGMENT INFORMATION")

Changes in scope of consolidation and application of equity method:

Consolidation: Increase 1 company Equity method: Increase 1 company

2. Business results and financial positions for the 9 months (January 1, 2003 - September 30, 2003)

[Unit: Japanese yen (¥)]

| (1) Results of operations:       |                       |                             |                               | (Fractions le               | ess than ¥1 million have                             | e been omitted.)            |
|----------------------------------|-----------------------|-----------------------------|-------------------------------|-----------------------------|--|-----------------------------|
|                                  | Sales<br>(¥ millions) | Percentage<br>change<br>(%) | Operating income (¥ millions) | Percentage<br>change<br>(%) | Income before<br>extraordinary items<br>(¥ millions) | Percentage<br>change<br>(%) |
| 9 months ended September 30,2003 | 1,173,527             | 0.1                         | 81,879                        | 5.2                         | 78,113   | 6.5                         |
| 9 months ended September 30,2002 | 1,172,292             | 0.9                         | 77,857                        | 25.7                        | 73,342   | 24.1                        |
| Year ended December 31, 2002     | 1,583,248             |                             | 89,789                        |                             | 84,443   |                             |

|                                  | Net income   | Percentage<br>change | Net income<br>per share<br>primary | Net income<br>per share<br>diluted |
|----------------------------------|--------------|----------------------|------------------------------------|------------------------------------|
|                                  | (¥ millions) | (%)                  | (¥)                                | (¥)                                |
| 9 months ended September 30,2003 | 34,870       | 13.0                 | 36.08                              | 36.07                              |
| 9 months ended September 30,2002 | 30,857       | 29.2                 | 31.44                              |                                    |
| Year ended December 31, 2002     | 32,540       |                      | 33.26                              |                                    |

Notes: Percentage change means the ratio of increase or decrease in each item of business results for the 9 months ended September 30, 2003, to those for the 9 months ended September 30, 2002.

(2) Financial positions:

|                    |              | Shareholders' | Ratio of shareholders' | Shareholders'    |
|--------------------|--------------|---------------|------------------------|------------------|
|                    | Total assets | equity        | equity to total assets | equity per share |
|                    | (¥ millions) | (¥ millions)  | (%)                    | (¥)              |
| September 30, 2003 | 1,746,930    | 801,875       | 45.9                   | 829.90           |
| September 30, 2002 | 1,716,697    | 783,015       | 45.6                   | 804.39           |
| December 31, 2002  | 1,744,131    | 769,227       | 44.1                   | 795.71           |

| (3) Cash ! | lows |
|------------|------|
|------------|------|

|                                  | Cash flows                                   | Cash flows                                   | Cash flows                                   | Cash and   |
|----------------------------------|--|--|--|--|
|                                  | from operating<br>activities<br>(¥ millions) | from investing<br>activities<br>(¥ millions) | from financing<br>activities<br>(¥ millions) | cash equivalents<br>at end of period<br>(¥ millions) |
| 9 months ended September 30,2003 | 72,100                                       | (49,345)                                     | (8,832)                                      | 118,748  |
| 9 months ended September 30,2002 | 52,210                                       | (156,693)                                    | 71,799                                       | 110,823  |
| Year ended December 31, 2002     | 87,750                                       | (175,377)                                    | 50,699                                       | 105,625  |

3. Forecast of business results for the current fiscal year (January 1, 2003-December 31, 2003)

|                               |             | Income before       |             | Net income |
|-------------------------------|-------------|---------------------|-------------|------------|
|                               | Sales       | extraordinary items | Net income  | Per share  |
|                               | (¥ million) | (¥ million)         | (¥ million) | (¥)        |
| Year ending December 31, 2003 | 1,610,000   | 87,000              | 33,000      | 34.15      |

Note: Forecasted operating income ¥ 90,000 million

## 4. Results of Operations for the Nine Months to the End of the Third Quarter

Consolidated net sales for the nine-month period to the end of the third quarter (January 1, 2003 to September 30, 2003) were ¥1,173.5 billion, up 0.1% from the same period of the previous fiscal year. Although sales of alcohol beverages were down slightly, sales in the soft drink and pharmaceuticals businesses were strong. In terms of profitability, consolidated operating income increased 5.2% over the same period of the previous fiscal year to ¥81.8 billion, consolidated income before extraordinary items rose 6.5% to ¥78.1 billion, and consolidated net income increased 13.0% to ¥34.8 billion.

## Results by Business Segment

## Alcohol Beverage Business

Kirin continued to develop its comprehensive alcohol business by strengthening Group cooperation, expanding its portfolio of alcohol beverages, making strategic investments in the growing categories.

In the beer category, the Company developed new products around its key *Kirin Lager* and *Kirin Ichiban Shibori* brands that offer new degrees of added value. *Kirin Lager's* position as the Company's representative brand was bolstered by the release of *Kirin Classic Lager* in cans in the Chugoku and Shikoku areas, and the launch of *Kirin Lager Blue Label*, with 50% less sugar, in response to growing health consciousness. For *Ichiban Shibori*, Kirin continued with its "food" series of commercials, with the aim of securingits position as the representative draft beer brand. Kirin also worked to bring a new kind of fun to beer, by offering the *Kirin Tarunama System*, made available through the Company's chilled distribution system to ensure quality, allowing consumers to enjoy authentic draft beer at home. The sales area was increased for the unfiltered, live-yeast beer *Maroyaka Kobo*, which had been test marketed the previous year, and a new product, *Maroyaka Kobo Hana-kaori*, featuring an even more opulent fragrance, was launched on a limited basis.

In the happo-shu (low-malt beer) category, Kirin continued to strengthen its key Kirin Tanrei brand, as well as the Tanrei Green Label and Gokunama brands, both launched in 2002. Since the launch of Tanrei Alpha in February, Kirin has continued to improve production technology, cutting 95 percent (Kirin's comparison) of purine bodies and improving the beverage's taste. Other value-added happo-shu brands were also launched to respond to diversified customer needs, including the dark happo-shu Namakuro, which follows the same "easy-drinking and inexpensive" concept behind Gokunama, and Kirin Honey Brown, a limited-release happo-shu, which delivers a new kind of taste by using honey as one of its ingredients.

In order to create a new category of beer-flavored sparkling beverages aimed at adults, Kirin launched *Malt Squash*, offering authentic beer taste with approximately 0.5% of the alcohol.

In the growing *chu-hi* category, Kirin bolstered the *Kirin Chu-hi Hyoketsu* brand, and took steps to offer new degrees of value in the *chu-hi* drink category. A new lime flavor was added to the lineup, with *Chardonnay Sparkling* and *White Peach Sparkling* launched as part of the new Premium Fruits series, adding to the variety and range of *chu-hi* drinks available.

In an effort to create a new kind of *shochu* (Japanese distilled liquor made from grain) market last year, Kirin began marketing two products nationwide that had only been released on a trial basis in select areas. The sales area for *Mugi Shochu Pure Blue* was expanded in May, and for *Hyoketsu 21*° Straight in June.

Kirin also conducted aggressive promotional campaigns, including "KIRIN Loves Sports Campaign 'Kachi-T' Present," a nationwide campaign designed to show Kirin as a supporter of sports. The number of entries for this campaign, at approximately 72 million, was the largest number ever recorded for a closed campaign. (Number of entries versus public campaigns previously conducted in Japan, as of September 2003)

In the spirits and wine category, Kirin continued with efforts to strengthen the *Chivas Regal* and *Four Roses* brands. Kirin also expanded its business foundation when it acquired the Japan sales rights to *Franzia*, the world's top-selling wine brand\*, and began importing and selling Australian wine produced by a subsidiary of Kirin Group company Lion Nathan Limited.

\*Greatest sales volume for a single brand (Source: Impact Databank 2002 Edition)

In sales and marketing, Kirin Communication Stage Co., Ltd., which mainly handles in-store marketing for volume retailers, widened its operational area to include the Kinki region in January, and began operating nationwide in April. This subsidiary has been operating in the Tokyo area since its establishment in September 2002. Kirin also continued with effective investment of marketing funds and strategic allocation of resources in the growing markets.

In the international beer business, *Kirin Pure and Light*, a new beer developed in cooperation with Lion Nathan's Chinese subsidiary, Lion Nathan Beer & Beverages (Suzhou) Co., Ltd., and produced at its Suzhou Brewery, was launched in Shanghai in January. In May a new Kirin brand of beer produced by Lion Nathan, *KIRIN ICHIBAN-First Press Beer*, was launched in Australia and New Zealand.

As a result of the above, although sales of *chu-hi* drinks were strong, the increase in tax on *happo-shu* and falling sales of beer led to net sales in the alcohol beverage business of ¥761.5 billion, a decrease of 3.6% compared with the same period of the previous year.

#### Soft Drinks Business

Kirin Beverage Corporation, which operates Kirin's soft drinks business, undertook efforts to strengthen the foundation of its business by enhancing its product portfolio, and conducted aggressive marketing aimed at nurturing and growing key brands.

By product, the premium brand *Korase Namacha* was launched as part of the *Kirin Namacha* lineup for a limited time during the summer, adding a new freshness to the brand. Aggressive marketing for *Gogono-kocha* ("afternoon tea") as "a new refreshing taste in iced tea" resulted in sales well above initial targets. Greater focus was made on penetration of the *Kirin Amino Supli* brand, with a series of television commercials produced in anticipation of the peak demand season. As part of an overhaul of the *Kirin Fire* brand, new products were launched nationwide in September. In the growing market for mineral water, the Company conducted marketing aimed at further market penetration and establishing *Volvic* as a premium mineral water brand

In marketing, Kirin stepped up its sales efforts, focusing mainly on volume retailer channels. The Company also began exploring business integration with Koiwai Dairy Products Co., Ltd., with the aim of further expanding the chilled product and distribution business.

In the China business, growing sales and strong performance is reported for *Kirin Gogono-kocha*, *Kirin Namacha*, *Kirin Amino Supli* and *Kirin Kikicha*.

As a result of the above, net sales of the soft drink business totaled ¥270.0 billion, an increase of 3.8% compared with the same period of the previous year.

#### Pharmaceuticals Business

In the pharmaceuticals business, Kirin continued to conduct marketing activities with Sankyo Co., Ltd. for *ESPO*, a genetically engineered hormone that regulates red blood cell production, and for *GRAN*, an agent that stimulates white blood cell production. The Company also focused on exclusive marketing efforts in Japan for *Rocaltrol Injection*, a treatment for secondary hyperparathyroidism. *ESPO* pre-filled syringes were launched in April, and the hyperphosphatemia agent *PHOSBLOCK Tablets*, developed in cooperation with Chugai Pharmaceutical Co., Ltd., was launched in June. In the human antibody drug field, Kirin signed a licensing agreement in July with Takeda Chemical Industries, Ltd. for its human antibody-producing mouse technology.

Net sales in the pharmaceuticals business, as a result of the expansion of Kirin's in-house marketing efforts, totaled ¥40.0 billion, an increase of 12.5% compared with the same period of the previous year.

## Other Businesses

In agribio, Kirin began marketing the new color *Blue* in its *Kirin Wave* series of petunia hybrid, which was awarded prizes this year in two major international floriculture competitions. Kirin also developed an effective testing system that uses DNA markers to identify chrysanthemum varieties resistant to White Rust (Albugo candida). Also, a second FLORÉAL location, a new concept retail flower shop established by Flower Gate, Inc. last year, was opened in the Aoyama area of Tokyo due to the popularity of the pilot store.

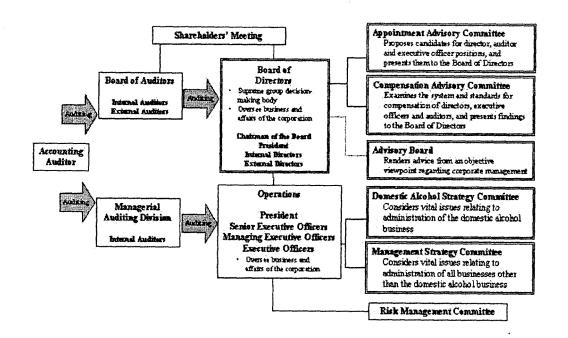
In nutrient foods, Takeda-Kirin Foods Corporation began marketing their jointly developed beer yeast extract *Komi*, strengthening its seasoning product lineup.

As a result of the above, sales in other businesses totaled ¥101.9 billion, an increase of 17.6% compared with the same period of the previous year.

## 5. Policies Concerning Improvements in the Management Structure

As part of its management structure reform, effective March 28, 2003 Kirin revised the makeup of the Board of Directors, and introduced an executive officer system to clarify the responsibilities of the decision-making and operating functions. Reducing the number of Directors and the establishment of an advisory board will enhance the top-level decision-making function of the Board of Directors. The establishment of an Appointment Advisory Committee and Compensation Advisory Committee will help increase transparency in management, and the establishment of new meeting bodies will create a structure to support prompt decision-making by the executive officers.

The Company's corporate governance structure is as follows:



|                                   | At           |                                    | At           |                                    | Increase   | At          |                                    |
|-----------------------------------|--------------|------------------------------------|--------------|------------------------------------|------------|-------------|------------------------------------|
| ASSETS                            | September 30 | ,2003                              | September 30 | 0,2002                             | (Decrease) | December 31 | , 2002                             |
|                                   | Amount       | Percentage<br>over total<br>assets | Amount       | Percentage<br>over total<br>assets | Amount     | Amount      | Percentage<br>over total<br>assets |
| Current Assets                    |              | %                                  |              | %                                  |            |             | %                                  |
| Cash                              | 121,396      |                                    | 111,276      |                                    | 10,120     | 108,148     |                                    |
| Notes and accounts receivable     | 232,010      |                                    | 218,827      |                                    | 13,183     | 269,106     |                                    |
| Marketable securities             | 1,441        |                                    | 3,788        |                                    | (2,347)    | 2,017       |                                    |
| Inventories                       | 102,099      |                                    | 94,398       |                                    | 7,701      | 83,949      |                                    |
| Other                             | 54,757       |                                    | 49,753       |                                    | 5,004      | 65,820      | `                                  |
| Allowance for doubtful accounts   | (3,680)      |                                    | (3,158)      |                                    | (522)      | (5,456)     |                                    |
| Total current assets              | 508,024      | 29.1                               | 474,887      | 27.7                               | 33,137     | 523,585     | 30.0                               |
| Fixed Assets                      |              |                                    |              |                                    |            |             |                                    |
| Property, Plant and Equipment     |              |                                    |              |                                    |            |             |                                    |
| Buildings and structures          | 188,915      |                                    | 187,717      |                                    | 1,198      | 189,050     |                                    |
| Machinery, equipment and vehicles | 186,400      |                                    | 192,300      |                                    | (5,900)    | 190,687     |                                    |
| Land                              | 168,780      |                                    | 166,289      |                                    | 2,491      | 166,393     |                                    |
| Other                             | 76,016       |                                    | 69,296       |                                    | 6,720      | 63,252      |                                    |
| -<br>Total                        | 620,112      | 35.5                               | 615,604      | 35.8                               | 4,508      | 609,382     | 35.0                               |
| Intangible Assets                 |              |                                    |              |                                    |            |             |                                    |
| Consolidation differences         | 46,666       |                                    | 46,124       |                                    | 542        | 45,513      |                                    |
| Other                             | 110,935      |                                    | 106,174      | :                                  | 4,761      | 106,608     |                                    |
| Total                             | 157,601      | 9.0                                | 152,299      | 8.9                                | 5,302      | 152,122     | 8.7                                |
| Investments and Other Assets      |              |                                    |              |                                    |            | 4           |                                    |
| Investment securities             | 341,645      |                                    | 349,650      |                                    | (8,005)    | 330,905     |                                    |
| Other                             | 124,212      |                                    | 128,129      |                                    | (3,917)    | 132,049     |                                    |
| Allowance for doubtful accounts   | (4,666)      |                                    | (3,874)      | ·                                  | (792)      | (3,913)     | . <u> </u>                         |
| Total                             | 461,191      | 26.4                               | 473,905      | 27.6                               | (12,714)   | 459,041     | 26.3                               |
| Total fixed assets                | 1,238,905    | 70.9                               | 1,241,809    | 72.3                               | (2,904)    | 1,220,546   | 70.0                               |
| TOTAL ASSETS                      | 1,746,930    | 100.0                              | 1,716,697    | 100.0                              | 30,233     | 1,744,131   | 100.0                              |

|   |             |                                    |                   |                                    |                | (¥          | millions)                          |
|---|-------------|------------------------------------|-------------------|------------------------------------|----------------|-------------|------------------------------------|
| LIABILITIES,                                | At          |                                    | At                |                                    | Increase       | At          |                                    |
| MINORITY INTERESTS AND SHAREHOLDERS' EQUITY | September 3 | 0,2003                             | September 30,2002 |                                    | (Decrease)     | December 31 | 1, 2002                            |
| AND SHAREHOLDERS EQUIT                      | Amount      | Percentage<br>over total<br>assets | Amount            | Percentage<br>over total<br>assets | Amount         | Amount      | Percentage<br>over total<br>assets |
| Current Liabilities                         |             | %                                  |                   | %                                  |                |             | %                                  |
| Notes and accounts payable                  | 98,931      |                                    | 96,196            |                                    | 2,735          | 98,649      |                                    |
| Short-term loans payable                    | 37,007      |                                    | 62,183            |                                    | (25,176)       | 47,824      |                                    |
| Liquor taxes payable                        | 77,564      |                                    | 77,609            |                                    | (45)           | 113,660     |                                    |
| Income taxes payable                        | 22,845      |                                    | 16,735            |                                    | 6,110          | 15,599      |                                    |
| Accrued expenses                            | 66,723      |                                    | 64,800            |                                    | 1,923          | 59,573      |                                    |
| Deposits received                           | 52,155      |                                    | 56,462            |                                    | (4,307)        | 61,227      |                                    |
| Other                                       | 42,262      |                                    | 45,850            |                                    | (3,588)        | 64,619      |                                    |
| Total current liabilities                   | 397,490     | 22.8                               | 419,840           | 24.4                               | (22,350)       | 461,154     | 26.4                               |
| Long-term Liabilities                       |             |                                    | ,                 |                                    | <b>,</b> , , , | **          |                                    |
| Bonds                                       | 133,909     |                                    | 130,224           |                                    | 3,685          | 129,948     |                                    |
| Long-term debt                              | 133,441     |                                    | 103,981           |                                    | 29,460         | 105,148     |                                    |
| Pension and retirement benefits             | 90,352      |                                    | 97,041            |                                    | (6,689)        | 95,414      |                                    |
| Other reserves                              | 9,129       |                                    | 9,072             |                                    | 57             | 8,607       |                                    |
| Deposits received                           | 72,280      |                                    | 79,628            |                                    | (7,348)        | 78,567      |                                    |
| Other                                       | 29,360      |                                    | 19,114            |                                    | 10,246         | 21,633      |                                    |
| Total long-term liabilities                 | 468,474     | 26.8                               | 439,063           | 25.6                               | 29,411         | 439,318     | 25.2                               |
| TOTAL LIABILITIES                           | 865,965     | 49.6                               | 858,903           | 50.0                               | 7,062          | 900,473     | 51.6                               |
| MINORITY INTERESTS                          | 79,089      | 4.5                                | 74,778            | 4.4                                | 4,311          | 74,431      | 4.3                                |
| Common Stock                                |             |                                    | 102,045           | 5.9                                | (102,045)      | 102,045     | 5.8                                |
| Additional Paid-in Capital                  | _           | _                                  | 70,868            | 4.1                                | (70,868)       | 70,868      | 4.1                                |
| Revaluation variance for Land               | _           | _                                  | (1,625)           | (0.1)                              | 1,625          | (1,627)     | (0.1)                              |
| Retained Earnings                           | _           |                                    | 625,670           | 36.5                               | (625,670)      | 630,744     | 36.2                               |
| Net unrealized holding gains                |             |                                    |                   |                                    |                | ·           |                                    |
| on securities                               | _           | _                                  | 16,887            | 1.0                                | (16,887)       | 6,132       | 0.4                                |
| Foreign currency translation adjustments    | _           |                                    | (22,121)          | (1.3)                              | 22,121         | (25,308)    | (1.5)                              |
| Total                                       |             |                                    | 791,724           | 46.1                               | (791,724)      | 782,855     | 44.9                               |
| Treasury Stock                              | _           |                                    | (8,709)           | (0.5)                              | 8,709          | (13,628)    | (0.8)                              |
| TOTAL SHAREHOLDERS' EQUITY                  | _           |                                    | 783,015           | 45.6                               | (783,015)      | 769,227     | 44.1                               |
| Common stock                                | 102,045     | 5.8                                | _                 | _                                  | 102,045        | _           |                                    |
| Capital reserve                             | 70,868      | 4.1                                | _                 | _                                  | 70,868         | _           | _                                  |
| Retained earnings                           | 652,661     | 37.4                               |                   |                                    | 652,661        | _           |                                    |
| Revaluation variance for Land               | (1,674)     | (0.1)                              | _                 | _                                  | (1,674)        | _           |                                    |
| Net unrealized holding gains                |             |                                    |                   |                                    |                |             |                                    |
| on securities                               | 20,874      | 1.2                                | _                 |                                    | 20,874         | _           | _                                  |
| Foreign currency translation adjustments    | (28,844)    | (1.7)                              | _                 |                                    | (28,844)       | _           |                                    |
| Treasury stock                              | (14,056)    | (0.8)                              |                   |                                    | (14,056)       |             |                                    |
| TOTAL SHAREHOLDERS' EQUITY                  | 801,875     | 45.9                               |                   |                                    | 801,875        | _           |                                    |
| TOTAL LIABILITIES,                          |             |                                    |                   |                                    |                |             |                                    |
| MINORITY INTERESTS AND SHAREHOLDERS' EQUITY | 1,746,930   | 100.0                              | 1,716,697         | 100.0                              | 30,233         | 1,744,131   | 100.0                              |

| CONSOLIDATED STATEMENTS                                  |                              |            |                             | <del></del> |                        | (¥ millions)            |            |
|--|------------------------------|------------|-----------------------------|-------------|------------------------|-------------------------|------------|
|  | 9 months en<br>September 30, |            | 9 months en<br>September 30 |             | Increase<br>(Decrease) | Year ende<br>December 3 |            |
|  | •                            | Percentage | ·                           | Percentage  |                        |                         | Percentage |
|  | Amount                       | over sales | Amount                      | over sales  | Amount                 | Amount                  | over sales |
|  |                              | %          |                             | %           |                        |                         | %          |
| Sales  | 1,173,527                    | 100.0      | 1,172,292                   | 100.0       | 1,235                  | 1,583,248               | 100.0      |
| Cost of Sales  | 725,418                      | 61.8       | 738,392                     | 63.0        | (12,974)               | 1,000,199               | 63.2       |
| Gross Profit   | 448,109                      | 38.2       | 433,900                     | 37.0        | 14,209                 | 583,048                 | 36.8       |
| Selling, General and                                     | 366,229                      | 31.2       | 356,042                     | 30.4        | 10,187                 | 493,259                 | 31.2       |
| Administrative Expenses Operating Income                 | 81,879                       | 7.0        | 77,857                      | 6.6         | 4,022                  | 89,789                  | 5.7        |
| Non-operating Income                                     | 01,013                       |            | 77,007                      | 0.0         | 7,022                  | 00,700                  |            |
| Interest income  | 503                          |            | 683                         |             | (180)                  | 1,147                   |            |
| Return on funds in trust                                 | _                            |            | 210                         |             | (210)                  | 210                     |            |
| Dividend income  | 2,158                        |            | 1,794                       |             | 364                    | 2,614                   |            |
| Equity in earnings of affiliates                         | 24                           |            | 835                         |             | (811)                  | 2,102                   |            |
| Gain on transactions related to                          |                              |            | 404                         |             |                        |                         |            |
| gift coupon  | 2,047                        |            |                             |             | 2,047                  | 453                     |            |
| Other  | 2,988                        |            | 3,158                       |             | (170)                  | 3,689                   |            |
| Total  | 7,722                        | 0.7        | 6,682                       | 0.6         | 1,040                  | 10,217                  | 0.6        |
| Non-operating Expenses                                   |                              |            |                             |             |                        |                         |            |
| Interest expense   | 7,234                        |            | 6,478                       |             | 756                    | 8,955                   |            |
| Other  | 4,253                        |            | 4,718                       |             | (465)                  | 6,607                   |            |
| ~<br>Total   | 11,488                       | 1.0        | 11,197                      | 1.0         | 291                    | 15,562                  | 1.0        |
| Income before Extraordinary                              |                              | 1.0        |                             |             |                        |                         |            |
| Items and Income Taxes                                   | 78,113                       | 6.7        | 73,342                      | 6.3         | 4,771                  | 84,443                  | 5,3        |
| Extraordinary Income                                     |                              |            |                             |             |                        |                         |            |
| Gain on sales of fixed assets                            | 864                          |            | 2,115                       |             | (1,251)                | 3,401                   |            |
| Gain on sales of investment                              | 74                           |            | 410                         |             | (336)                  | 420                     |            |
| securities   |                              |            |                             |             | ()                     |                         |            |
| Reversal of allowance for doubtful accounts              | 1,573                        |            | _                           |             | 1,573                  | -                       |            |
| Gain on transfer of substitutional                       |                              |            |                             |             |                        |                         |            |
| portion of the Welfare Pension                           | 2,601                        |            | _                           |             | 2,601                  |                         |            |
| Fund   |                              |            |                             |             |                        |                         |            |
| Reversal of allowance for furnace                        |                              |            | 700                         |             | (700)                  | 700                     |            |
| overhaul   |                              |            | 2 226                       |             | 1 007                  | 4.524                   |            |
| Total  | 5,113                        | 0.4        | 3,226                       | 0.3         | 1,887                  | 4,521                   | 0.3        |
| Extraordinary Expenses  Loss on disposal of fixed assets | 1,553                        |            | 4,699                       |             | (3,146)                | 6,715                   |            |
| Loss on disposal of fixed assets                         | 115                          |            | 4,099                       |             | (3, 146)<br>(56)       | 379                     |            |
| Loss on revaluation of                                   | 113                          |            | 17.1                        |             | (30)                   | •                       |            |
| investment securities                                    | <u> </u>                     |            | _                           |             |                        | 2,236                   |            |
| Loss on sales of investment                              | 0.4                          |            | e                           |             | <b>E</b> 0             | <del>-,</del>           |            |
| securities   | 64                           |            | 5                           |             | 59                     | 7                       |            |
| Business restructuring costs                             | 1,245                        |            | -                           |             | 1,245                  | -                       |            |
| Loss on devaluation of real estate                       | _                            |            | _                           |             | <del></del>            | 3,352                   |            |
| in trust   |                              |            |                             |             |                        |                         |            |
| Premium on retirement benefits                           |                              |            |                             |             |                        | 1,755                   |            |
| Total  | 2,978                        | 0.3        | 4,876                       | 0.4         | (1,898)                | 14,447                  | 0.9        |
| Income before Income Taxes and Minority Interests        | 80,248                       | 6.8        | 71,692                      | 6.1         | 8,556                  | 74,517                  | 4.7        |
| Income Taxes   | 39,176                       | 3.3        | 35,309                      | 3.0         | 3,867                  | 36,214                  | 2.2        |
| Minority Interests                                       | 6,201                        | 0.5        | 5,525                       | 0.5         | 676                    | 5,762                   | 0.4        |
|  | 34,870                       | 3.0        |                             |             |                        |                         |            |
| Net income   | 34,670                       | 3.0        | 30,857                      | 2.6         | 4,013                  | 32,540                  | 2.1        |

| CONSOLIDATED STATEMENTS OF CASH FLOWS                             | 9 months ended   | 9 months ended | Increase   | (¥ millions<br>Year ended |
|---|------------------|----------------|------------|---------------------------|
|   |                  |                |            |                           |
|   | September        | September      | (Decrease) | December 31               |
| Cook flows from a constinue political                             | 30, 2003         | 30, 2002       |            | 2002                      |
| Cash flows from operating activities                              | 20.040           | 74 000         | 0.550      | 74547                     |
| Income before income taxes and minority interests                 | 80,248           | 71,692         | 8,556      | 74,517                    |
| Depreciation and amortization                                     | 55,504           | 54,787         | 717        | 75,206                    |
| Increase (decrease) in reserves                                   | (8,303)          | (1,011)        | (7,292)    | 635                       |
| Interest and dividend income and return on funds in trust         | (2,661)          | (2,688)        | 27         | (3,972                    |
| Interest expense  | 7,234            | 6,478          | 756        | 8,955                     |
| Decrease (increase) in notes and accounts receivable              | 39,447           | 43,301         | (3,854)    | (6,164                    |
| Decrease (increase) in inventories                                | (9,166)          | (21,333)       | 12,167     | (11,131                   |
| Increase (decrease) in notes and accounts payable                 | (6,543)          | (15,285)       | 8,742      | (11,265                   |
| Increase (decrease) in liquor taxes payable                       | (37,259)         | (42,184)       | 4,925      | (6,107                    |
| Other   | (8,793)          | (1,773)        | (7,020)    | 10,092                    |
| Sub-total   | 109,708          | 91,984         | 17,724     | 130,766                   |
| Interest, dividend and return on funds in trust received          | 4,957            | 4,393          | 564        | 6,227                     |
| Interest paid   | (7,636)          | (6,244)        | (1,392)    | (8,785                    |
| Income taxes paid   | (34,929)         | (37,922)       | 2,993      | _(40,457                  |
| Net cash provided by operating activities                         | 72,100           | 52,210         | 19,890     | 87,750                    |
| Cash flows from investing activities                              |                  |                |            |                           |
| Payments for purchases of property, plant, equipment and          |                  |                |            |                           |
| intangible assets   | (44,694)         | (70,178)       | 25,484     | (85,492                   |
| Proceeds from sales of property, plant and equipment              | 2,529            | 4,334          | (1,805)    | 5,278                     |
| Payments for purchase of marketable securities and                | ·                |                |            |                           |
| investment securities   | (2,898)          | (102,440)      | 99,542     | (103,832                  |
| Proceeds from sales and redemption of marketable                  |                  |                |            |                           |
| securities and investment securities                              | 3,800            | 12,333         | (8,533)    | 11,075                    |
| Proceeds from termination of funds in trust                       | _                | 17,411         | (17,411)   | 17,411                    |
| Payments for acquisition of shares of newly consolidated          |                  |                |            |                           |
| subsidiaries  | (11,909)         | (10,036)       | (1,873)    | (12,674                   |
| Other   | 3,826            | (8,116)        | 11,942     | (7,144                    |
| Net cash used in investing activities                             | (49,345)         | (156,693)      | 107,348    | (175,377                  |
| <del></del>   | (49,545)         | (130,093)      | 107,040    | (170,077                  |
| Cash flows from financing activities Increase (decrease) in loans | 8,039            | 52,647         | (44,608)   | 37,981                    |
| Proceeds from issue of bonds                                      | 0,039            |                | , , ,      |                           |
| Payments for purchase of treasury stock                           | (220)            | 40,000         | (40,000)   | 40,000                    |
| Cash dividends paid   | (230)            | (8,623)        | 8,393      | (13,542)                  |
| ·   | (10,163)         | (9,891)        | (272)      | (11,777                   |
| Cash dividends paid to minority shareholders Other                | (6,322)          | (2,191)        | (4,131)    | (2,203)                   |
| <del></del>   | (154)            | (142)          | (12)       | 239                       |
| Net cash provided by (used in) financing activities               | (8,832)          | 71,799         | (80,631)   | 50,699                    |
| Effect of exchange rate fluctuation on cash                       | (295)            | (328)          | 33         | (1,282)                   |
| and cash equivalents  |                  |                |            |                           |
| Net increase (decrease) in cash and cash equivalents              | 13,626           | (33,012)       | 46,638     | (38,209                   |
| Cash and cash equivalents at beginning of period                  | 105,625          | 144,331        | (38,706)   | 144,331                   |
| Cash and cash equivalents of subsidiaries included in             |                  |                |            |                           |
| (or excluded from ) the consolidation scope                       | (503)            | (495)          | (8)        | (495)                     |
| at beginning of period, net                                       |                  |                |            |                           |
| Cash and cash equivalents at end of period                        | 1 <u>18,</u> 748 | 110,823        | 7,925      | 105,625                   |

#### **Business Segment Information**

|                          |                                  |             |                     |         |           |              | (¥ millions) |  |  |  |
|--------------------------|----------------------------------|-------------|---------------------|---------|-----------|--------------|--------------|--|--|--|
|                          | 9 months ended September 30,2003 |             |                     |         |           |              |              |  |  |  |
|                          | Alcoholic<br>beverages           | Soft drinks | Phama-<br>ceuticals | Others  | Total     | Eliminations | Consolidated |  |  |  |
| Sales                    |                                  |             |                     |         |           |              |              |  |  |  |
| 1 Unaffiliated customers | 761,566                          | 270,022     | 40,003              | 101,933 | 1,173,527 | <del></del>  | 1,173,527    |  |  |  |
| 2 Intersegment           | 1,811                            | 459         | _                   | 59,609  | 61,880    | (61,880)     | _            |  |  |  |
| Total sales              | 763,378                          | 270,481     | 40,003              | 161,543 | 1,235,407 | (61,880)     | 1,173,527    |  |  |  |
| Operating expenses       | 710,276                          | 256,660     | 28,662              | 156,346 | 1,151,946 | (60,298)     | 1,091,647    |  |  |  |
| Operating income         | 53,101                           | 13,821      | 11,340              | 5,197   | 83,461    | (1,581)      | 81,879       |  |  |  |

Notes: 1. Business segments are classified based on type and nature of products.

| 2 | Main | products | of | sales | hysed | rment | are | as | follows: |
|---|------|----------|----|-------|-------|-------|-----|----|----------|
|   |      |          |    |       |       |       |     |    |          |

| Business segments   | Main products   |
|---------------------|---|
| Alcoholic beverages | Beer, Sparkling malt liquor (Happoshu), Whiskey, Spirits, Wine etc. |
| Soft drinks         | Soft drinks, Other drinks   |
| Pharmaceuticals     | Pharmaceutical products   |
| Others              | Engineering, Logistics, Floriculture etc.                           |

(Changes in classification of business segments and method of allocation of operating expenses)

In consideration of the recent increase in importance of the Pharmaceuticals business, the Company reviewed its segmentation and made the change in classifications in order to more clearly report the business segment information. As a result, the business segment information, which was previously presented by three segments (Alcoholic Beverages, Soft Drinks and Others), was classified into four segments (Alcoholic Beverages, Soft Drinks, Pharmaceuticals and Others) for the current fiscal year.

Following the change described above, the Company considered more rational standard of allocation for companywide operating expenses which better reflects the size of operations of each segment, as the Company promoted efficiency in domestic alcoholic beverage business by downsizing its workforce. And, accordingly, the Company changed the method of allocation for those expenses from the previous standard of proportional allocation based on numbers of employees for each segment to the new standard of proportional allocation based on sales amount of each segment, in order to more accurately reflect in segment information the actual conditions under which such expenses are incurred.

Because of the change, in comparison with the previous presentation, operating expenses of the Alcoholic Beverages segment increased by ¥ 3,536 million, operating expenses of the Soft Drinks segment increased by ¥ 20 million, operating expenses of the Pharmaceuticals segment decreased by ¥ 3,430 million, and operating expenses of the Others segment decreased by ¥ 126 million for the 9 months ended September 30, 2003.

Business segment information for the 9 months ended September 30, 2002, restated to conform with the change of classifications for business segment information and the method of allocation of operating expenses adopted for the 9 months ended September 30, 2003, was as follows.

|                          |                        |                                   |                      |         |           |              | (¥ millions) |  |  |  |  |
|--------------------------|------------------------|-----------------------------------|----------------------|---------|-----------|--------------|--------------|--|--|--|--|
|                          |                        | 9 months ended September 30, 2002 |                      |         |           |              |              |  |  |  |  |
|                          | Alcoholic<br>beverages | Soft drinks                       | Pharma-<br>ceuticals | Others  | Total     | Eliminations | Consolidated |  |  |  |  |
| Sales                    |                        |                                   |                      |         |           |              |              |  |  |  |  |
| 1 Unaffiliated customers | 789,973                | 260,069                           | 35,548               | 86,700  | 1,172,292 | _            | 1,172,292    |  |  |  |  |
| 2 Intersegment           | 2,351                  | 873_                              |                      | 66,568  | 69,793    | (69,793)     |              |  |  |  |  |
| Total sales              | 792,324                | 260,943                           | 35,548               | 153,269 | 1,242,085 | (69,793)     | 1,172,292    |  |  |  |  |
| Operating expenses       | 746,511                | 243,505                           | 25,266               | 146,755 | 1,162,040 | (67,605)     | 1,094,434    |  |  |  |  |
| Operating income         | 45,812                 | 17,437                            | 10,281               | 6,513   | 80,045    | (2,188)      | 77,857       |  |  |  |  |

## (PRODUCTION, ORDERS RECEIVED AND SALES)

## (1) PRODUCTION PERFORMANCE

Production performance for the 9 months ended September 30, 2003 classified by the type of business segment was as follows:

| Business Segment    | 9 months ended September 30,2003 | Percentage change (%) |
|---------------------|----------------------------------|-----------------------|
| Alcoholic beverages | 738,582 (¥ Millions)             | (2.2)                 |
| Soft drinks         | 93,760 (¥ Millions)              | 6.0                   |
| Pharmaceuticals     | 43,607 (¥ Millions)              | 14.0                  |
| Others              | 35,311 (¥ Millions)              | 17.7                  |
| Total               | 911,261 (¥ Miliions)             | (0.1)                 |

Note: The amounts are calculated based on sales price without consumption taxes.

## (2) ORDERS RECEIVED

Órders received for the 9 months ended September 30, 2003 classified by the type of business segment was as follows: The Company and its subsidiaries manufacture their products based on their projection for market demand except for contract manufacture in "alcoholic beverages" and "soft drinks" segments and inspection machines and others in "other" segment.

| Business Segment    | Orders received during period Perce | entage change (%) | Backlog       | Percentage change (%) |
|---------------------|-------------------------------------|-------------------|---------------|-----------------------|
| Alcoholic beverages | 459 (¥ Millions)                    | 234.2             | _             |                       |
| Soft drinks         | 1,701 (¥ Millions)                  | 74.7              | _             | _                     |
| Pharmaceuticals     | — (¥ Millions)                      | - 1               | _             | _                     |
| Others              | 5,704 (¥ Millions)                  | (6.1)             | 673 (¥ Millio | ns)(36.4)             |
| Total               | 7,865 (¥ Millions)                  | 9.4               | 673 (¥ Millio | ns) (36.4)            |

Note: The amounts are calculated based on sales price without consumption taxes.

### (3) SALES PERFORMANCE

Sales performance for the 9 months ended September 30, 2003 classified by the type of business segment was as follows:

| Business Segment    | 9 months ended Septembe | 9 months ended September 30,2003 Percentage cha |       |  |  |  |
|---------------------|-------------------------|---|-------|--|--|--|
| Alcoholic beverages | 761,566                 | (¥ Millions)                                    | (3.6) |  |  |  |
| Soft drinks         | 270,022                 | (¥ Millions)                                    | 3.8   |  |  |  |
| Pharmaceuticals     | 40,003                  | (¥ Millions)                                    | 12.5  |  |  |  |
| Others              | 101,933                 | (¥ Millions)                                    | 17.6  |  |  |  |
| Total               | 1,173,527               | (¥ Millions)                                    | 0.1   |  |  |  |

Note: The amounts do not include the related consumption taxes, etc.

Percentage change means the ratio of increase or decrease in each item for the 9 months ended September 30, 2003 to those for the 9 months ended September 30, 2002.

For purposes of comparison, figures for the 9 months ended September 30, 2002 have been restated to conform with the change of classifications for business segments in the current fiscal year.

## KIRIN BREWERY COMPANY, LIMITED

November 11, 2003

# SUMMARY OF NON-CONSOLIDATED FINANCIAL RESULTS FOR THE 9 MONTHS ENDED SEPTEMBER 30, 2003 (UNAUDITED)

(English Translation)

Fiscal year ending December 31, 2003

## KIRIN BREWERY COMPANY, LIMITED

10-1, Shinkawa 2-chome, Chuo-ku, Tokyo, Japan (URL http://www.kirin.co.jp/english/)

Code No.:

2503

Shares Listed:

Tokyo, Osaka, Nagoya, Fukuoka and Sapporo

Representative:

Mr. Koichiro Aramaki, President

For further information, please contact:

Mr. Hideo Mori, Executive Officer,

General Manager of Communications Dept.

Telephone: 81- 3- 5540- 3450 from overseas

1. Items pertaining to preparation of quarterly non-consolidated statements of income, etc

Whether US GAAP is applied: None Change in accounting policies: None

2. Business results and financial positions for the 9 months (January 1, 2003 - September 30, 2003)

[Unit: Japanese yen (¥)]

| (1) | Pacifite | of operations |  |
|-----|----------|---------------|--|
|     |          |               |  |

(Fractions less than ¥1 million have been omitted.)

|                                  | Sales<br>(¥ millions) | Percentage<br>change<br>(%) | Operating income (¥ millions) | Percentage<br>change<br>(%) | Income before<br>extraordinary items<br>(¥ millions) | Percentage<br>change<br>(%) |
|----------------------------------|-----------------------|-----------------------------|-------------------------------|-----------------------------|--|-----------------------------|
| 9 months ended September 30,2003 | 700,123               | (5.4)                       | 46,601                        | 18.4                        | 60,133   | 27.5                        |
| 9 months ended September 30,2002 | 740,054               |                             | 39,360                        | ·                           | 47,146   |                             |
| Year ended December 31, 2002     | 999,920               |                             | 44,024                        |                             | 53,831   |                             |

|                                  | Net income (¥ millions) | Percentage<br>change<br>(%) | Net income<br>per share<br>primary<br>(¥) | Net income<br>per share<br>diluted<br>(¥) |
|----------------------------------|-------------------------|-----------------------------|---|---|
| 9 months ended September 30,2003 | 35,783                  | 39.1                        | 37.02                                     | _   |
| 9 months ended September 30,2002 | 25,730                  |                             | 26.22                                     |   |
| Year ended December 31, 2002     | 26,380                  |                             | 26.96                                     |   |

Notes: Percentage change means the ratio of increase or decrease in each item of business results for the 9 months ended September 30, 2003, to those for the 9 months ended September 30, 2002.

(2) Financial positions:

|                    | Total assets<br>(¥ millions) | Shareholders'<br>equity<br>(¥ millions) | Ratio of shareholders' equity to total assets (%) | Shareholders'<br>equity per share<br>(¥) |
|--------------------|------------------------------|---|---|--|
| September 30, 2003 | 1,283,545                    | 718,164                                 | 56.0  | 743.10                                   |
| September 30, 2002 | 1,254,390                    | 694,675                                 | 55.4  | 713.64                                   |
| December 31, 2002  | 1,280,112                    | 679,770                                 | 53.1  | 703.18                                   |

3. Forecast of business results for the current fiscal year (January 1, 2003-December 31, 2003)

|                               | Sales        | Income before  | Net income | Year-end<br>dividend per | Dividend per share for the |  |
|-------------------------------|--------------|--|------------|--------------------------|----------------------------|--|
|                               | Gales        | items  | recincome  | share                    | year                       |  |
|                               | (¥ millions) | extraordinary Net income items (\$\text{millions}) (\$\text{millions}) | (¥)        | (¥)                      |                            |  |
| Year ending December 31, 2003 | 970,000      | 64,000   | 33,000     | 6.00                     | 12.00                      |  |

| BALANCE SHEETS                             |                    | _                     |  |                      |                        | (¥               | millions)             |
|--|--------------------|-----------------------|--|----------------------|------------------------|------------------|-----------------------|
| ASSETS                                     | At<br>September 30 | ), 2003<br>Percentage | At<br>September 30, 2002<br>Percentage |                      | Increase<br>(Decrease) | At<br>December 3 | 1, 2002<br>Percentage |
|  | Amount             | over total            | Amount                                 | over total<br>assets | Amount                 | Amount           | over total assets     |
| Current Assets                             |                    | %                     |  | %                    |                        |                  | %                     |
| Cash                                       | 84,898             |                       | 58,535                                 |                      | 26,363                 | 54,838           |                       |
| Notes receivable                           | 467                |                       | 1,873                                  |                      | (1,406)                | 2,088            |                       |
| Accounts receivable                        | 137,577            |                       | 129,266                                |                      | 8,311                  | 178,193          |                       |
| Marketable securities                      | _                  |                       | 2,006                                  |                      | (2,006)                | 1,001            |                       |
| Inventories                                | 41,309             |                       | 41,888                                 |                      | (579)                  | 36,851           |                       |
| Other                                      | 27,295             |                       | 27,185                                 |                      | 110                    | 35,268           |                       |
| Allowance for doubtful accounts            | (2,971)            |                       | (2,197)                                |                      | (774)                  | (4,327)          |                       |
| Total current assets                       | 288,576            | 22.5                  | 258,559                                | 20.6                 | 30,017                 | 303,914          | 23.7                  |
| Fixed Assets                               |                    |                       |  |                      |                        | •                |                       |
| Property, Plant and Equipment              |                    |                       |  |                      |                        |                  |                       |
| Buildings                                  | 115,327            |                       | 122,305                                |                      | (6,978)                | 120,449          |                       |
| Machinery and equipment                    | 118,426            |                       | 131,180                                |                      | (12,754)               | 130,748          |                       |
| Land                                       | 113,108            |                       | 113,193                                |                      | (85)                   | 113,263          |                       |
| Construction in progress                   | 20,297             |                       | 12,282                                 |                      | 8,015                  | 8,130            |                       |
| Other                                      | 27,564             |                       | 29,291                                 |                      | (1,727)                | 28,759           |                       |
| Total                                      | 394,724            | 30.7                  | 408,254                                | 32.5                 | (13,530)               | 401,351          | 31.4                  |
| Intangible Assets                          | 6,011              | 0.5                   | 6,190                                  | 0.5                  | (179)                  | 6,047            | 0.5                   |
| Investments and Other Assets               |                    |                       |  |                      |                        |                  |                       |
| Investment securities                      | 215,178            |                       | 209,349                                |                      | 5,829                  | 190,820          |                       |
| Investments in subsidiaries and affiliates | 270,637            |                       | 257,408                                |                      | 13,229                 | 257,612          |                       |
| Life insurance investments                 | 35,169             |                       | 33,811                                 |                      | 1,358                  | 34,985           |                       |
| Other                                      | 77,635             |                       | 84,376                                 |                      | (6,741)                | 88,743           |                       |
| Allowance for doubtful accounts            | (4,386)            | _                     | (3,559)                                |                      | (827)                  | (3,362)          |                       |
| Total _                                    | 594,233            | 46.3                  | 581,386                                | 46.4                 | 12,847                 | 568,799          | 44.4                  |
| Total fixed assets                         | 994,969            | 77.5                  | 995,831                                | 79.4                 | (862)                  | 976,198          | 76.3                  |
| TOTAL ASSETS                               | 1,283,545          | 100.0                 | 1,254,390                              | 100.0                | 29,155                 | 1,280,112        | 100.0                 |

| LIABILITIES                                | At                 |                                    | At                 |                                    | Increase   | At                | illions)                           |
|--|--------------------|------------------------------------|--------------------|------------------------------------|------------|-------------------|------------------------------------|
| AND SHAREHOLDERS' EQUITY                   | September 30, 2003 |                                    | September 30, 2002 |                                    | (Decrease) | December 31, 2002 |                                    |
|  | Amount             | Percentage<br>over total<br>assets | Amount             | Percentage<br>over total<br>assets | Amount     | Amount            | Percentage<br>over total<br>assets |
| Current Liabilities                        |                    | %                                  |                    | %                                  |            |                   | %                                  |
| Notes payable                              | 4,088              |                                    | 842                | •                                  | 3,246      | 592               |                                    |
| Accounts payable                           | 30,765             |                                    | 34,255             |                                    | (3,490)    | 33,987            |                                    |
| Short-term loans payable                   | 33,000             |                                    | 27,400             |                                    | 5,600      | 17,500            |                                    |
| Liquor taxes payable                       | 74,675             |                                    | 75,278             |                                    | (603)      | 111,206           |                                    |
| Income taxes payable                       | 17,719             |                                    | 11,336             |                                    | 6,383      | 8,467             |                                    |
| Accrued expenses                           | 29,295             |                                    | 31,505             |                                    | (2,210)    | 37,566            |                                    |
| Deposits received                          | 50,363             |                                    | 54,515             |                                    | (4,152)    | 59,386            |                                    |
| Other                                      | 29,957             |                                    | 30,495             |                                    | (538)      | 34,181            |                                    |
| Total current liabilities                  | 269,865            | 21.0                               | 265,629            | 21.2                               | 4,236      | 302,888           | 23.7                               |
| Long-term Liabilities                      |                    |                                    |                    |                                    |            |                   |                                    |
| Bonds                                      | 110,000            |                                    | 110,000            |                                    |            | 110,000           |                                    |
| Long-term debt                             | 26,000             |                                    | 21,000             |                                    | 5,000      | 26,000            |                                    |
| Pension and retirement benefits            | 75,719             |                                    | 83,020             |                                    | (7,301)    | 81,385            |                                    |
| Other reserves                             | 1,013              |                                    | 1,330              |                                    | (317)      | 1,414             |                                    |
| Deposits received                          | 62,344             |                                    | 69,350             |                                    | (7,006)    | 68,301            |                                    |
| Other                                      | 20,437             |                                    | 9,385              |                                    | 11,052     | 10,350            |                                    |
| Total long-term liabilities                | 295,515            | 23.0                               | 294,086            | 23.4                               | 1,429      | 297,453           | 23.2                               |
| TOTAL LIABILITIES                          | 565,380            | 44.0                               | 559,715            | 44.6                               | 5,665      | 600,341           | 46.9                               |
| Common stock                               |                    | <del></del>                        | 102,045            | 8.2                                | (102,045)  | 102,045           | 8.0                                |
| Additional paid-in capital                 | _                  | _                                  | 70,868             | 5.7                                | (70,868)   | 70,868            | 5.5                                |
| Legal reserve                              | _                  | _                                  | 25,511             | 2.0                                | (25,511)   | 25,511            | 2.0                                |
| Retained earnings                          |                    |                                    | ŕ                  |                                    | , , ,      | ,                 |                                    |
| Voluntary earned surplus                   | _                  |                                    | 427,666            |                                    | (427,666)  | 427,666           |                                    |
| Unappropriated retained earnings           |                    |                                    | 60,605             |                                    | (60,605)   | 61,255            |                                    |
| Total retained earnings                    | , —                | _                                  | 488,272            | 38.9                               | (488,272)  | 488,922           | 38.2                               |
| Net unrealized holding gains               |                    |                                    | 16,686             | 1.3                                | (16,686)   | 6,050             | 0.5                                |
| on securities                              |                    |                                    | 10,000             |                                    | , , ,      | •                 | 0.5                                |
| Treasury stock                             | _                  |                                    | (8,709)            | (0.7)                              | 8,709      | (13,628)          | (1,1)                              |
| TOTAL SHAREHOLDERS' EQUITY                 | <u> </u>           |                                    | 694,675            | 55.4                               | (694,675)  | 679,770           | 53.1                               |
| Common stock                               | 102,045            | 8.0                                | <del>-</del>       | _                                  | 102,045    | _                 | _                                  |
| Capital reserve                            |                    |                                    |                    |                                    |            |                   |                                    |
| Additional paid-in capital                 | 70,868             |                                    | _                  |                                    | 70,868     |                   |                                    |
| Total Capital reserve                      | 70,868             | 5.5                                |                    | <u>-</u>                           | 70,868     | _                 | _                                  |
| Retained earnings                          |                    |                                    |                    |                                    |            |                   |                                    |
| Legal reserve                              | 25,511             |                                    | _                  |                                    | 25,511     | _                 |                                    |
| Voluntary earned surplus                   | 441,942            |                                    | _                  |                                    | 441,942    | _                 |                                    |
| Unappropriated retained earnings           | 71,014             |                                    |                    |                                    | 71,014     | _                 |                                    |
| Total retained earnings                    | 538,468            | 42.0                               | -                  | _                                  | 538,468    | _                 | _                                  |
| Net unrealized holding gains               | 20.640             | 1.6                                |                    |                                    | 20 640     |                   |                                    |
| on securities                              | 20,640             | 1.6                                | -                  |                                    | 20,640     | _                 | _                                  |
| Treasury stock                             | (13,858)           | (1.1)                              |                    | · <del></del>                      | (13,858)   |                   |                                    |
| TOTAL SHAREHOLDERS' EQUITY                 | 718,164            | 56.0                               |                    |                                    | 718,164    | <del></del>       |                                    |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 1,283,545          | 100.0                              | 1,254,390          | 100.0                              | 29,155     | 1,280,112         | 100.0                              |

| STATEMENTS OF INCOME   |                                      |                          |                                      |                       |                    | ( ≠                             | millions)                |
|--|--------------------------------------|--------------------------|--------------------------------------|-----------------------|--------------------|---------------------------------|--------------------------|
|  | 9 months ended<br>September 30, 2003 |                          | 9 months ended<br>September 30, 2002 |                       | Increase           | Year ended<br>December 31, 2002 |                          |
|  | Amount                               | Percentage<br>over sales | Amount                               | Percentage over sales | (Decrease)  Amount | Amount                          | Percentage<br>over sales |
|  |                                      | %                        |                                      | %                     |                    |                                 | %                        |
| Sales  | 700,123                              | 100.0                    | 740,054                              | 100.0                 | (39,931)           | 999,920                         | 100.0                    |
| Cost of Sales  | 488,588                              | 69.8                     | 518,454                              | 70.1                  | (29,866)           | 703,954                         | 70.4                     |
| Gross profit   | 211,535                              | 30.2                     | 221,599                              | 29.9                  | (10,064)           | 295,965                         | 29.6                     |
| Selling, General and Administrative Expenses                 | 164,933                              | 23.6                     | 182,238                              | 24.6                  | (17,305)           | 251,941                         | 25.2                     |
| Operating Income   | 46,601                               | 6.7                      | 39,360                               | 5.3                   | 7,241              | 44,024                          | 4.4                      |
| Non-operating Income   |                                      |                          |                                      |                       |                    |                                 |                          |
| Interest income  | 391                                  |                          | 540                                  |                       | (149)              | 726                             |                          |
| Return on funds in trust                                     | _                                    |                          | 210                                  |                       | (210)              | 210                             |                          |
| Dividend income  | 11,913                               |                          | 8,198                                |                       | 3,715              | 9,318                           |                          |
| Other  | 5,562                                |                          | 3,383                                |                       | 2,179              | 4,971                           |                          |
| Total  | 17,866                               | 2.6                      | 12,332                               | 1.7                   | 5,534              | 15,226                          | 1.5                      |
| Non-operating Expenses                                       |                                      |                          |                                      |                       |                    |                                 |                          |
| Interest expense   | 1,532                                |                          | 1,392                                |                       | 140                | 1,961                           |                          |
| Other  | 2,802                                |                          | _3,154                               |                       | (352)              | 3,458                           |                          |
| Total  | 4,334                                | 0.6                      | 4,546                                | 0.6                   | (212)              | 5,419                           | 0.5                      |
| Income before Extraordinary Items and Income Taxes           | 60,133                               | 8.6                      | 47,146                               | 6.4                   | 12,987             | 53,831                          | 5.4                      |
| Extraordinary Income   | 1,902                                | 0.3                      | 2,336                                | 0.3                   | (434)              | 2,324                           | 0.2                      |
| Extraordinary Expenses                                       | 1,352                                | 0.2                      | 3,852                                | 0.5                   | (2,500)            | 11,268                          | <u>1</u> .1              |
| Income before Income Taxes                                   | 60,683                               | 8.7                      | 45,630                               | 6.2                   | 15,053             | 44,887                          | 4.5                      |
| Income Taxes   | _24,900                              | 3.6                      | 19,900                               | 2.7                   | 5,000              | 18,507                          | 1.9                      |
| Net Income   | 35,783                               | 5.1                      | 25,730                               | 3.5                   | 10,053             | 26,380                          | 2.6                      |
| Retained earnings brought forward from the prior fiscal year | 41,030                               |                          | 40,750                               |                       | 280                | 40,750                          |                          |
| Dividends (interim)  | 5,799                                |                          | 5,874                                |                       | (75)               | 5,874                           |                          |
| Unappropriated retained earnings                             | 71,014                               |                          | 60,605                               |                       | 10,409             | 61,255                          |                          |